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This E-book precisely details the techniques on how to develop a highly efficient offensive basketball team. Field Manual (FM) 3-90 Volume 1 contributes to the Army and joint community by providing guidance on the conduct of the offense and defense. It describes both combat-tested tactics and procedures that have been modified to exploit emerging Army and joint offensive and defensive capabilities. FM 3-90-1 expounds on the doctrinal fundamentals established in Army Doctrine Reference Publication (ADRP) 3-90. ADRP 3-90 must be read before reading FM 3-90-1, since that is where doctrine for the conduct of offensive and defensive tasks and the art and science of tactics is found. FM 3-90-1 addresses the basic tactics associated with the conduct of offensive and defensive tasks. The principal audience for FM 3-90-1 is all members of the profession of arms. Commanders and staffs of Army headquarters serving as a joint task force or multinational headquarters should also refer to applicable joint or multinational doctrine concerning the range of military operations and joint or multinational forces. Trainers and educators throughout the Army will also use this publication. FM 3-90-1 focuses on the organization of forces, minimum essential control measures, and general planning, preparation, and execution considerations for each primary offensive and defensive task. It is the common reference for all students of the art and science of tactics, both in the field and the Army school system. The offensive and defensive considerations in this publication apply to small tactical units, such as companies and battalions, even though most of the figures in this publication use the division and the brigade combat team (BCT) echelons to illustrate points in the text. Echelon-specific field manuals and Army techniques publications address the specifics of how each tactical echelon employs these tactical concepts. FM 3-90-1 implements standardization agreement (STANAG) Allied Tactical Publication-3.2.1. Commanders, staffs, and subordinates ensure their decisions and actions comply with applicable U.S., international, and, in some cases, host-nation laws and regulations. Commanders at all levels ensure their Soldiers operate in accordance with the law of war and the rules of engagement. (See FM 27-10.) FM 3-90-1 uses joint terms where applicable. Most terms with joint or Army definitions are in both the glossary and the text. Terms for which FM 3-90-1 is the proponent publication (the authority) are marked with an asterisk (*) in the glossary. Definitions for which FM 3-90-1 is the proponent publication are boldfaced in the text. For other definitions shown in the text, the term is italicized and the number of the proponent publication follows the definition. FM 3-90-1 applies to the Active Army, the Army National Guard (ARNG)/the Army National Guard of the United States (ARNGUS), and the United States Army Reserve (USAR) unless otherwise stated. The United States Army Combined Arms Center is the proponent for this publication. The preparing agency is the Combined Arms Doctrine Directorate, United States Army Combined Arms Center. Describes basic offensive formations, and discusses the roles of the linemen, wide receivers, running backs, quarterbacks, and kickers Analyzes the basic patterns and strategies employed in defensive football. Field Manual FM 3-90-1 Offense and Defense Volume 1 Change 2 April 2015 contributes to the Army and joint community by providing guidance on the conduct of the offense and defense. It describes both combat-tested tactics and procedures that have been modified to exploit emerging Army and joint offensive and defensive capabilities. FM 3-90-1 expounds on the doctrinal fundamentals established in Army Doctrine Reference Publication (ADRP) 3-90. ADRP 3-90 must be read before reading FM 3-90-1, since that is where doctrine for the conduct of offensive and defensive tasks and the art and science of tactics is found. FM 3-90-1 addresses the basic tactics associated with the conduct of offensive and defensive tasks. The principal audience for FM 3-90-1 is all members of the profession of arms. Commanders and staffs of Army headquarters serving as a joint task force or multinational headquarters should also refer to applicable joint or multinational doctrine concerning the range of military operations and joint or multinational forces. Trainers and educators throughout the Army will also use this publication. 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Using man-to-man principles within the concept of a zone defense, Coach Biddison takes you through a step by step process of not only how to run the defense, but how to teach it. In a sense, the Flex Match-Up Zone takes the very best of the man-to-man techniques and combines them with the best zone principles to form a defense that often times confuses the offense. This defense rotates, or flexes, to take on a different shape every time the ball moves or players positions change. The fact that sometimes it appears as a 1-2-2, other times as a 1-3-1, and still other times as a man-to-man defense, literally takes the offense out of their comfort zone. FASTER - STRONGER - SMARTER: HOW TO WIN ANY BATTLE The #1 battlefield playbook for winners everywhere. Created & trusted by US military forces, honed over decades of fighting and overcoming the most deadly ruthless enemies in the world. FULL-SIZE FORMAT - biggest edition available anywhere: giant 8.5" x 11" size means large, clear print. Complete, current edition - 420+ pages: contains ADP 3-90, FM 3-90.1, FM 3-90.2. "Batteries last hours, books last decades. Get the print edition!" IMPORTANT: unlike other versions available, this is NOT the old, outdated FM 3-90; this edition contains the Army's current tactical documentation: ADP 3-90, FM 3-90-1, and FM 3-90-2 - all in one volume. Thinking tactically is the key to gaining a fully four-dimensional understanding of the challenges facing you, and overcoming them - whatever they may be. The tactical level is where the rubber meets the road and elaborate plans are often necessarily discarded in favor of brutal realism, cunning, ruthless leverage of any and all assets on the battlefield, and a visceral grasp of the realities of victory - or defeat. Tactics is an art and a science, and none can teach it better than the United States Army, whose personnel daily experience the knife-edge possibilities of tremendous success or terrible failure and who must therefore train to be the fittest, best-equipped tacticians in the fight. Whatever your role, whatever your organization - using this fascinating and revealing book to train yourself to think tactically will pay dividends when you next find yourself in a conflict, whether it is a battle of wills, words, or weapons. ADP 3-90: TACTICS COMMON TACTICAL CONCEPTS & ECHELONS THE OFFENSE THE DEFENSE TACTICAL ENABLING TASKS FM 3-90.1: BASICS OF THE OFFENSE MOVEMENT TO CONTACT ATTACK EXPLOITATION PURSUIT BASICS OF THE DEFENSE THE AREA DEFENSE MOBILE DEFENSE THE RETROGRADE BASIC TACTICAL CONTROL MEASURES TACTICAL MISSION TASKS FM 3-90.2: RECONNAISSANCE SECURITY OPERATIONS TROOP MOVEMENT RELIEF IN PLACE PASSAGE OF LINES ENCIRCLEMENT OPERATIONS Search for 'CARLILE MILITARY LIBRARY' to find more TOP-FLIGHT, SQUARED-AWAY publications for your professional bookshelf! Information purposes only. Proudly published in the U.S.A. by CARLILE MEDIA. Defending the Wing-T With the Split 4-4 Defense is a must-read for defensive coaches who have to defend the Wing-T offense. One of the most impressive things about the book is that it gives

defensive coaches a reference point as they develop a game plan for defending the Wing-T offense. The concepts are sound and the drills do a great job of reinforcing the reads and techniques presented. Coach Christmas and his defensive coordinator Ronnie Eaves lay out a method that is comprehensive, yet easy to understand. Chapters include: Terminology, Base Alignments, Defensive Tackle Play, Defensive End Play, Inside Linebacker Play, Outside Linebacker Play, Secondary Play, Pass Coverage, Basic Wing-T Plays, Short Yardage/Goal Line, Formation Adjustments, Stunts, and Drills. Over the span of an 11-year professional playing career, Joe Crispin played for approximately 28 different coaches in the NBA, ABA, CBA, Greece, Poland, Italy, Spain, Turkey, and Ukraine. He played fast, slow and everything in between for coaches all over the world. His diverse experience and unique perspective led him to clarify twelve principles that every player wants in basketball offense. Currently the head coach at Rowan University, this was written before he ever coached a game at any level of play. He wrote as an 11-year professional to better inform his future coaching self. The only words from the coach come as practical lessons in applying these principles to his teams today. The old adage is that defense wins championships, but as Crispin contends, that is only true when you can score (or in the NBA, when you have 2 or 3 of the best offensive players in the world). Offense matters immensely to every basketball player in the world (and even more to the fans). It affects how well you play defense and even how you choose to play defense. Offense wins in more ways than you think. No matter what level you coach, Crispin's principles will challenge you to think through your philosophy and adjust your teaching in order to prepare a happier and more effective basketball offense. You may even end up believing that offense wins. This article goes into great depth why the 4 - 3 Under will strain ones offensive. It covers individual position with their keys and reads per formation, defensive concepts within the run and pass game, and the rationale behind them too. This playbook is a menu of ideas that teams can utilize to put ones defense in great positions to make plays. It informs how the 4 -3 Under is valuable in using correct support in the run and pass game. In the run game, this defense is able to have aggressive safeties and corners, which will assist in stopping the run. Moreover, the players will have help in the passing game with linebackers, safeties and corners working together. Depending on the formation, either both sides or half of the defensive will pattern read and jump routs when they are in zone. In certain offensive sets, individual players will be able to be aggressive in man-to-man coverage because they will have inside/outside or over the top help. Other alignments against formations that are provided throughout the text include proper adjustments one may utilize when teams offset their fullback; bring in receivers to a wing/slot alignment and several unbalance concepts to overload ones defense is thoroughly discuss. It is easier for offenses to game plan verse one defensive front. In the 4 -3 Under, you have the ability to change ones interior front which will confuse the offense and require more preparation preparing the upcoming week. BASE, BASE GAP, SPLIT, and SPLIT GAP defensives have subtle changes in responsibilities. However, the defensive alignment will alter how the offensive will block them in the run game and with pass protection. Utilizing all of these defensive schemes will stress the offense and create opportunities for your defensive to make plays. Additionally, BASE GAP OPPOSITE, SPLIT GAP OPPOSITE, GOALLINE, 2 - DOG, and COVER - 3 UNDER are more advantage concepts that your team may apply if one feels their team is knowledgeable in running the full effect of the defense. Other topics that this book outlines is blitzes. This book informs the teaching and understanding of single and double blitzes from one side. Additionally, how the defensive will adjust their alignment to match the offensive formations verse two-back, 2 X 2, 3 X 1, or empty formations when blitzing. Additionally, there are hundreds of diagrams informing individual keys and reads, alignments per formations, motion adjustments, blitzes and all of the defensive schemes to pressure offensives. TABLE OF CONTENTS2 - BACKS ALIGNMENT: 1-41 - BACK, 1 - TE ALIGNMENT: 5-61 - BACK, NO TE ALIGNMENT: 71 - BACK, 2 - TE ALIGNMENT: 8SPECIALTY FORMATIONS: 3 - BACKS & EMPTY: 9-11BASE DEFENSE: 12-13DEFENSIVE LINE: 14-24LINEBACKERS: MIKE AND WILL 25-43FULLBACK OFFSET: 44-47LINEBACKER: SAM 48-54CORNERS: 54-733 RECEIVER STACK OR BUNCH FORMATION: 74-75ROVER: 2 - BACK FORMATION 76-92FREE SAFETY 'FS': 93-104DEFENDING VEER OPTION: 105-106WING AND SLOT ALIGNMENT: 107UNBALANCE RULES: 108-111TRADE: 112-113ALIGNMENTS VS. PERSONNEL GROUPS AND MOTION 114-124COVER - 1: BLITZES 125-131COVER - 1 PEEL: BLITZES 132-137COVER - O: BLITZES 138-148COVER - 0 PEEL: BLITZES 149-152SPLIT DEFENSE: 153-158ALIGNMENTS VS. PERSONNEL GROUPS AND MOTION 159-169SPLIT SLANTS: 170-173BASE GAP AND BASE GAP UP: 174-184BASE GAP BLITZING: 185-188SPLIT GAP: 189-195SPLIT AND SPLIT GAP BLITZING: 196-200BASE AND SPLIT GAP OPPOSITE 201-206GOAL LINE DEFENSE: 207-2242 - DOG: 225-237COVER - 3 - UNDER: 238-250NONVERBAL HAND SIGNALS IN COMMUNICATING 251 This article goes into great depth why the 4 - 3 Under will strain ones offensive. It covers individual position with their keys and reads per formation, defensive concepts within the run and pass game, and the rationale behind them too. This playbook is a menu of ideas that teams can utilize to put ones defense in great positions to make plays. It informs how the 4 -3 Under is valuable in using correct support in the run and pass game. In the run game, this defense is able to have aggressive safeties and corners, which will assist in stopping the run. Moreover, the players will have help in the passing game with linebackers, safeties and corners working together. 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TABLE OF CONTENTS2 - BACKS ALIGNMENT: 1-41 - BACK, 1 - TE ALIGNMENT: 5-61 - BACK, NO TE ALIGNMENT: 71 - BACK, 2 - TE ALIGNMENT: 8SPECIALTY FORMATIONS: 3 - BACKS & EMPTY: 9-11BASE DEFENSE: 12-13DEFENSIVE LINE: 14-24LINEBACKERS: MIKE AND WILL 25-43FULLBACK OFFSET: 44-47LINEBACKER: SAM 48-54CORNERS: 54-733 RECEIVER STACK OR BUNCH FORMATION: 74-75ROVER: 2 - BACK FORMATION 76-92FREE SAFETY 'FS': 93-104DEFENDING VEER OPTION: 105-106WING AND SLOT ALIGNMENT: 107UNBALANCE RULES: 108-111TRADE: 112-113ALIGNMENTS VS. PERSONNEL GROUPS AND MOTION 114-124COVER - 1: BLITZES 125-131COVER - 1 PEEL: BLITZES 132-137COVER - O: BLITZES 138-148COVER - 0 PEEL: BLITZES 149-152SPLIT DEFENSE: 153-158ALIGNMENTS VS. PERSONNEL GROUPS AND MOTION 159-169SPLIT SLANTS: 170-173BASE GAP AND BASE GAP UP: 174-184BASE GAP BLITZING: 185-188SPLIT GAP: 189-195SPLIT AND SPLIT GAP BLITZING: 196-200BASE AND SPLIT GAP OPPOSITE 201-206BASE/SPLIT TNT DEFENSE 207-224GOAL LINE DEFENSE: 225-2422 - DOG: 243-255COVER - 3 - UNDER: 256-268NONVERBAL HAND SIGNALS IN COMMUNICATING 269 This book discusses the existing literature on military doctrines in general, and offensive doctrines in particular, as well as on causes of their stagnation and sources of innovation. It provides the backdrop for an analytical historical review of Israel's offensive military doctrine. This manual, Army Doctrine Publication ADP 3-90 Offense and Defense August 2018, augments the land operations doctrine established in ADRP 3-0 and FM 3-0. ADP 3-90 provides guidance in the form of combat tested concepts and ideas modified to exploit emerging Army and joint offensive and defensive capabilities. It provides additional information on the basic concepts and control measures associated with the art and science of tactics. ADP 3-90 provides the doctrine for the conduct of offensive and defensive tasks just as ADRP 3-07 provides doctrine for the conduct of stability tasks and ADRP 3-28 provides the doctrine for the defense support of civil authorities elements of decisive action. ADP 3-90 focuses on the organization of forces, minimum essential control measures, and general planning, preparation, and execution considerations for each primary offensive and defensive task. It is the common reference for all students of the art and science of tactics. Echelon-specific Army techniques publications address how each tactical echelon employs these tactical concepts. The principal audience for ADP 3-90 is all members of the profession of arms. Commanders and staffs of Army headquarters serving as a joint task force or multinational headquarters should also refer to applicable joint or multinational doctrine concerning the range of military operations. Trainers and educators throughout the Army will also use this publication. ADP 3-90 uses joint terms where applicable. Selected joint and Army terms and definitions appear in both the glossary and the text. Terms for which ADP 3-90 is the proponent publication (the authority) are marked with an asterisk (*) in the glossary and are boldfaced in the text. For other definitions shown in the text, the term is italicized and the number of the proponent publication follows the definition in parentheses. ADP 3-90 applies to the Active Army, Army National Guard/Army

National Guard of the United States, and United States Army Reserve unless otherwise stated. The proponent of ADP 3-90 is the United States Army Combined Arms Center. The preparing agency is the Combined Arms Doctrine Directorate, U.S. Army Combined Arms Center. Field Manual (FM) 3-90 Volume 1 contributes to the Army and joint community by providing guidance on the conduct of the offense and defense. It describes both combat-tested tactics and procedures that have been modified to exploit emerging Army and joint offensive and defensive capabilities. FM 3-90-1 expounds on the doctrinal fundamentals established in Army Doctrine Reference Publication (ADRP) 3-90. ADRP 3-90 must be read before reading FM 3-90-1, since that is where doctrine for the conduct of offensive and defensive tasks and the art and science of tactics is found. FM 3-90-1 addresses the basictactics associated with the conduct of offensive and defensive tasks. Scouting a football defense is vital to the preparation and coaching of offensive football players for a game. Coach Bill Renner outlines a simple and efficient 10-step process to follow when scouting a football defense. The information gathered will provide the coaches and players with a confidence they need to have to play their opponent. Coach Renner has prepared high school offensive game plans for 30 years. He finished his football coaching career with a span of 13 straight years, 142 games, without the offense he was coaching being shutout. Following this simple 10-step process will help a coach in obtaining the knowledge to call offensive plays and know how and why the defense is aligned versus their formation. Play calling becomes more efficient and easier because you are calling plays to attack a players technique in a defensive alignment you are certain of. If you want to be certain that you are scouting your opponents defense the right way, getting the right information to help your offense, this book, How to Scout the Defense of Your High School Football Opponent, will give you that plan. With a life paralleled by discipline and prayer, Janice is not at all a 'rookie' to paramilitary, warfare stratagem her ministry is the training ground for many skilled intercessors with emphasis on the "how-tos" of surrounding their own leaders in prayer. A Dallas Baptist University graduate, an ordained minister, a facilitator of various interdenominational prayer conferences, international speaker, and recognized television / radio hostess, television/radio hostess, her ministry is headquartered in St. Louis, Missouri with a satellite office in Waco, Texas. She manages annually, The Complete Woman Conference and the Prophetic Intercessory Summit. There is probably no area of more crucial concern nor one more riddled with paradox than nuclear weapons and their use, not only in war, but as deterrents to war. Cimbala examines the critical issues, problems, and paradoxes inherent in the current nuclear situation. It is from a fundamental contradiction--the usefulness of nuclear weapons versus the undesirability of nuclear war--that nuclear deadlock arises. Their usefulness as deterrents is based on their destructive potential and the balance of power in Europe cannot be adjusted until the inflexible, bipolar "balance of terror" is addressed. In the latest book from MatchQuarters, Anchor Points creates a starting place to hybridize a defense for the modern coach. Starting with a brief history lesson, Cody Alexander takes the reader through the development of the modern offense, giving insight as to why defenses must be multiple yet simple in their design. Using best practices from the top minds in football, Anchor Points gives any coach a foundational knowledge of the basic schemes seen in the modern game. From the Over Front to exotic 3rd Down packages, Coach A. takes you through each one explaining their HOW and WHY. Never has there been a time in football where defenses have been challenged than they are right now. The book covers everything from how to hybridize your fronts to creating a 3rd Down blitz package regardless of front base structure. Learn how to develop multiple "defensive formations" while keeping the pedagogy simple and concise. As with all MatchQuarters content, each topic covered carries an explanation on how to implement the scheme and what to expect from the offense. Have a plan and execute! Come learn the art of X. Technical guide and playbook for using the I offense against the 3-3-5 defense in football. This book provides a comprehensive overview of the terms, principles & strategies of modern soccer & the roles of all players in both the defensive & offensive phases. In his discussion of offense, the author addresses the role of the player with the ball & his various options as well as the players without the ball & their necessary supporting movements. Defensively, the role of the player defending the man in possession is analyzed as well as the organization of the defenders not marking the ball. The concepts of depth, penetration & encompassing movements on offense & forcing, covering & marking on defense are explained & clearly diagrammed. This is a valuable coaching reference for both new & experienced coaches. : "God never plays defense, but He is always The importance of military factors in international relations may seem obvious, but the causal linkages are often difficult to define. Surveying a long sweep of history, and the ins and outs of offensive weaponry, George H. Quester offers an overview of how military technology has shaped our international system. Contemporary events have made this book as timely as ever. As Americans renew the debate on missile defense, and as the danger of nuclear-capable rogue states and their terrorist allies is evident as never before, the need to understand the differences between defensive and offensive weapons has taken on a new urgency. Quester shows that very careful analysis is required here, as some important elementary distinctions need to be drawn. His analysis covers naval and air warfare, as well as ground combat, and he deals with the offensive or defensive leanings of guerrilla warfare. Quester compares the post-World War II nuclear balance with military situations before 1945. Quester also ties in domestic economic, social, political, and scientific trends, and how they influence international politics. Quester considers when a military situation favors striking first in a crisis (an offensive situation), and when a nation may be better off waiting for the other side to begin a war (defensive). In his new introduction, Quester reviews the post-Cold War debate among political and military analysts as to the contemporary relevance of these concepts and offers a powerful rebuttal to those who would dismiss the offense/defense distinction as outmoded, illusory, or a function of propaganda. Above all, the book demonstrates that we can learn a great deal from our recent and not-so-recent historical experience with nuclear weaponry. Nuclear weapons and their proliferation make the area of international conflict more perilous than ever. This book will be of interest to military analysts and students of international affairs. George H. Quester is professor of government and politics at the University of Maryland. His books include Nuclear Monopoly, Deterrence Before Hiroshima (both available from Transaction), Nuclear Diplomacy, The Politics of Nuclear Proliferation, and American Foreign Policy: The Lost Consensus. I do not believe in calling an offensive play where you don't know how, why and where the defense will be aligned. The alternative is to call offensive plays hoping the defense will be aligned where you want them to be. But, hope is not a strategy. And it does not have to be if you understand that the offensive play caller determines how and where the defense aligns by his use of offensive formations. Using Offensive Formations to Dictate Defensive Alignment is a book that details how to use your offensive formations with no tight ends and tight ends versus various defensive fronts to make a defense align where you want them to. 2x1, 2x2, 3x1 and 3x2 formations with and without tight ends are diagrammed versus 4-3, 3-4, 3-3-5 and Bear defensive fronts. Coach Renner gives you over 70 specific diagrams that detail where each defender in these defense will align. He points out the run weaknesses and pass weaknesses for each defense versus the formations as well. Every defensive alignment detailed in this book was taken from practically applying these formations in game conditions, studying the film and confirming it. Coach Renner details how a change in formation affects a defensive player's responsibility to your advantage. He shows you the ways to use your formations to the boundary or field with a tight end or without a tight end to manipulate defensive alignment. He also shows you the advantage of having an unbalanced formation as part of your offense. Over a span of 10 years, using this formation philosophy Coach Renner's offense has passed for 27,117 yards, rushed for 14,022 yards with 255 passing touchdowns and 177 rushing touchdowns. These results were achieved at 4 different high schools in 2 different states, Virginia and North Carolina. This diversity demonstrates that using formations as Coach Renner explains can have the same effect on a defense no matter where it is coached. If you strive to understand how your offense cannot be held captive to a defensive alignment or attack this information is what you need. ADP 3-90 augments the land operations doctrine established in ADRP 3-0 and FM 3-0. ADP 3-90 provides guidance in the form of combat tested concepts and ideas modified to exploit emerging Army and joint offensive and defensive capabilities. It provides additional information on the basic concepts and control measures associated with the art and science of tactics. 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It provides additional information on the basic concepts and control measures associated with the art and science of tactics. ADP 3-90 provides the doctrine for the conduct of offensive and defensive operations, just as ADP 3-07 provides doctrine for the conduct of stability operations, and ADRP 3-28 provides the doctrine for the defense support of civil authorities tasks. An overview of offense-defense theory, which argues that the relative ease of offense and defense varies in international politics. Offense-defense theory argues that the relative ease of offense and defense varies in international politics. When the offense has the advantage, military conquest becomes easier and war is more likely; the opposite is true when the defense has the advantage. The balance between offense and defense depends on geography, technology, and other factors. This theory, and the body of related theories, has generated much debate and research over the past twenty-five years. This book presents

a comprehensive overview of offense-defense theory. It includes contending views on the theory and some of the most recent attempts to refine and test it. Army Doctrine Reference Publication (ADRP) 3-90 provides guidance in the form of combat-tested concepts and ideas modified to exploit emerging Army and joint offensive and defensive capabilities. ADRP 3-90 expounds on the doctrine established in Army Doctrine Publication (ADP) 3-90. It provides additional information on the basic concepts and control measures associated with the art and science of tactics. ADRP 3-90 provides the doctrine for the conduct of offensive and defensive tasks, just as ADRP 3-07 provides doctrine for the conduct of stability tasks and Field Manual (FM) 3-28 provides the doctrine for defense support of civil authorities. Offensive and defensive tasks conducted as part of joint operations within the geographic limits of the U.S. and its territories are referred to in joint doctrine as homeland defense. (See Joint Publication [JP] 3-27.) The principal audience for ADRP 3-90 is all members of the profession of arms. Commanders and staffs of Army headquarters serving as a joint task force or multinational headquarters should also refer to applicable joint or multinational doctrine concerning the range of military operations and joint or multinational forces. Trainers and educators throughout the Army will also use this manual. ADRP 3-90 focuses on the organization of forces, minimum essential control measures, and general planning, preparation, and execution considerations for each primary offensive and defensive task. It is the common reference for all students of the art and science of tactics, both in the field and the Army school system. The offensive and defensive considerations in this manual apply to small tactical units, such as companies and battalions, even though most of the figures in this manual use the division and the brigade combat team (BCT) echelons to illustrate points in the text. Echelon specific field manuals and Army techniques publications address the specifics of how each tactical echelon employs these tactical concepts. Commanders, staffs, and subordinates ensure their decisions and actions comply with applicable U.S., international, and, in some cases, host-nation laws and regulations. Commanders at all levels ensure their Soldiers operate in accordance with the law of war and the rules of engagement. (See FM 27-10.) ADRP 3-90 implements standardization agreement (STANAG) Allied Tactical Publication-3.2.1 ADRP 3-90 uses joint terms where applicable. Selected joint and Army terms and definitions appear in both the glossary and the text. Terms for which ADRP 3-90 is the proponent publication (the authority) are marked with an asterisk (*) in the glossary. Definitions for which ADRP 3-90 is the proponent publication are boldfaced in the text. For other definitions shown in the text, the term is italicized and the number of the proponent publication follows the definition. ADRP 3-90 applies to the Active Army, the Army National Guard (ARNG) /the Army National Guard of the United States (ARNGUS), and the United States Army Reserve (USAR) unless otherwise stated. The proponent of ADRP 3-90 is the United States Army Combined Arms Center. The preparing agency is the Combined Arms Doctrine Directorate, U.S. Army Combined Arms Center. This field manual, Army Doctrine Publication ADP 3-90 Offense and Defense July 2019, articulates how Army forces conduct the offense and defense. It contains the fundamental tactics related to the execution of these elements of decisive action. Tactics employs, orders arrangement of, and directs actions of forces in relation to each other. Commanders select tactics that place their forces in positions of relative advantage. The selected tactics support the attainment of goals. Tactics create multiple dilemmas for an enemy allowing the friendly commander to defeat the enemy in detail. Successful tactics require synchronizing all the elements of combat power. ADP 3-90 is the introductory reference for all Army professionals studying the art and science of tactics. The five chapters of ADP 3-90 focus on the tactics used to employ available means to prevail during large-scale ground combat (in the offense and the defense), and they constitute the Army's collective view of how it conducts prompt and sustained tactical offensive and defensive operations on land. All tactics require judgment in application. This publication is not prescriptive, but it is authoritative. ADP 3-90 standardizes the lexicon commanders' use to describe the conduct of offensive, defensive, and supporting enabling operations. It focuses on the employment of combined arms in combat operations. ADP 3-90 has five chapters. Chapter 1 introduces the art and science of tactics. The key points contained within chapter 1 include- An opponent is always thinking and seeking ways to prevail. Some of those ways may be considered out-of-bounds by the U.S. and unified action partner forces. A force is always in some form of contact. Mastering the art and science of tactics requires constant study and training. Doctrine provides a set of tools that leaders adapt to meet the needs and conditions associated with their specific situations. Chapter 2 defines basic tactical concepts and echelons associated with the conduct of both the offense and defense. It illustrates the doctrinal taxonomy established in ADP 3-0. That doctrinal taxonomy is the basis for the organization of chapters 3 through 5. Chapter 2 also defines echelons from the fire team to the field army. Chapter 3 provides the basics of the offense. It discusses the purposes and characteristics of the offense. It defines the four types of offensive operations. It addresses common offensive control measures and discusses common offensive planning considerations by warfighting function. The chapter closes with a discussion of transitions to either defensive or stability operations. Chapter 4 provides the basics of the defense. It discusses the purposes and characteristics of the defense. It defines the three types of defensive operations. It addresses common defensive control measures and then discusses common defensive planning considerations by warfighting function. The chapter closes with a discussion of transitions to offensive or stability operations. Chapter 5 addresses those enabling operations that are not the subject of their own publications. Commanders conduct enabling operations as shaping or supporting efforts during decisive action, but they are not primarily offensive, defensive, and stability operations, or defense support of civil authorities tasks. Chapter 5 introduces reconnaissance, security operations, troop movement, relief in place, and passage of lines. ADP 3-90 is the proponent for many terms. Some terms have changed since the last version of ADP 3-90. The introductory table highlights new terms or modified definitions in this edition. Explains how coaches can help their players develop the right mental attitude, and describes a variety of offensive and defensive plays. Coach Renner has called plays for 30 years, 23 years as a head coach. He finished his 30-year coaching career with a consecutive game touchdown scoring streak of 141 games, a span of 13-years. During that time his offenses averaged 31.1 points per game and 6+ wins per season. These things were achieved at four different high schools in two different states. And, all four teams became winning playoff teams. Coach Renner used the same method of reading a football defense to call his plays during those 13-years. In this book, *How to Read a Football Defense*, Coach Renner explains the process of dividing the defense into three parts to read the best area to attack. He uses over 75 diagrams and pictures to show you the common defensive alignments that you must know to be able to read a defense. He explains the role your choice of formations has on how the defense aligns and how that contributes to easily reading the defense. Coach Renner gives you a clear and concise order of how to read a defense to determine the best run or pass play to attack a defender. He details how to read the defensive line, the linebackers, the corners, and the safeties. He gives you specific alignment clues that tell you when to expect a linebacker blitz, a corner blitz or a safety blitz. He also explains how to determine the first level, second level and third level of the defense and what changes in those give you indicators of stunts and blitzes. When you finish reading Coach Renner's book you will have a good understanding of how to simplify reading a football defense. It will make you feel comfortable reading, calling and designing plays on game day that take advantage of a defender's and a defensive alignment. Transforming Business, Organizational Culture, and Self In business and life, there are often moments when one simply can't seem to find a way forward. Searching in the past for solutions to persistent problems results in frustration and confusion. Issues in corporate teamwork and individual relationships can feel overwhelming and even insurmountable. There's a lack of control and a sense of being stuck. B State provides a clear roadmap from point A to point B to rapidly achieve measurable, breakthrough results. It's about a true transformation that removes old mindsets and silos, while replacing inefficient behaviors with desired habits to quickly create the highest performing culture for groundbreaking business outcomes. Equipped with over 30 years of professional and academic expertise, author, speaker, and change agent Mark Samuel helps companies (and the individuals that comprise them) achieve their B State, enabling them to make the necessary changes they didn't think were possible. His strategies for finding and enacting solutions to complex challenges use real life examples to help readers embrace accountability and envision their success in order to achieve the transformation they need. This book focuses readers on where they want to go, and it helps them get there fast. Written for business executives, managers, supervisors, and leaders at all levels, this is a book about how to not just do business but also live life. It brings about the dynamic forward launch readers are looking for, creating results that are both unprecedented and sustainable. Copy 1 from the John Holmes Library collection. On t.p.: Position-by-position techniques and drills for offense, defense, and special teams. Coach Bill Renner shares with you his offensive playbook for the 2x2 Spread Offense Formation. This formation has two wide receivers on either side of the formation and a running back in the backfield with the quarterback in the gun. Coach Renner provides in-depth details of the run plays, drop back passes, play action passes, play action rollout passes, screen passes, throwback passes, pass protection versus ten different fronts, a 5-play memorized sequence called NASCAR that has no play call at the line of scrimmage, using running back motion in pass routes and a play installation sequence chart so you know how to put this offense in. He provides you with a detailed diagram for each play, tells you how to call each play using his numbering system, and he diagrams each player's responsibility on all the plays. On the run plays he provides the blocking schemes versus a 4-3, 3-4, 3-3-5 stack and the Bear front. Coach Renner also gives you specific details of how to read the defense and use each play to attack a defender's technique. These plays are not called at random. You will know how to call each play, run or pass, and why and when you are using a play. Coach Renner also gives you his opponent attack sheet that you can use on the sideline or at practice to call these offensive plays. Whether the ball is on a hash or in the middle of the field, Coach Renner has these plays labeled for you to use

correctly in attacking the defense. The design of the run plays with this formation is an aggressive, downhill running attack. The pass play design gives the quarterback a short, intermediate and deep route on every pass route combination. The quarterback is never left with nowhere to throw the football. Coach Renner has called plays for 30 years, 23 years as a head coach. He finished his 30-year coaching career with a consecutive game touchdown scoring streak of 141 games, a span of 13-years. During that time his offenses averaged 31.1 points per game and 6+ wins per season. These things were achieved at four different high schools in two different states. And, all four teams became winning playoff teams. This 2x2 spread formation playbook was an integral part of the success of his teams. It is a complete and comprehensive playbook but easy for you to understand and coach. You will understand the advantage you can have using this formation and these plays when you have gone through his playbook. A collection of articles previously published in the AFCA's proceedings from its annual meetings and its annual summer manual.

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